

# Effective Project Delivery to meet Regulatory Targets

### The customer

National Grid is an international electricity and gas company based in the UK and north eastern USA that plays a vital role in connecting millions pf people safely, reliably and efficiently to the energy they use. In the UK, National Grid operates under the regulatory regime set out by the Office of Gas and Electricity Markets (OFGEM).

# The challenge

As a result of tough new cost and efficiency challenges being set by OFGEM to cover the eight years from 2013, a number of initiatives were launched to ensure that NGET was in good shape to meet them.

# The Enzen solution

Enzen provided a solution to take baselines, annual business plans and regulatory submission schedules into an assured, controlled data environment, thus enabling complex management reporting of regulatory performance. A financial model was developed, and an internal staging environment created to allow data to be easily loaded into NGET's Oracle Business Intelligence tools. The modelling of these "snapshots" of asset costs and volumes was flexible enough to reflect the on-going refinement of reporting needs as defined by OFGEM.

# Delivered value

### **Economic Benefits**

Enzen's work enabled a "single version of the truth" to be presented by NGET's business intelligence tools, allowing for review and challenge of plans as well as measurement of performance against regulatory targets. Providing the data allowed for continuous focus on capital programme objectives. The impact of changes to project plans was thus possible to quantify in terms of cost and volume, allowing time for corrective or mitigating action.

## **Operational Benefits**

The use of this data reduced the amount of time needed to gather information, review and report on progress, thus reducing errors and allowing planning teams to focus on action rather than analysis. What was previously undertaken using multiple spreadsheets from multiple stakeholders, could now be carried out by fewer people quickly, and with minimal errors.

